

## P.O.A.T.R.I. Board Director Application & Resume

This application and resume consist of three sections:

- Section 1: Basic Candidate Information
- Section 2: Skills and experience
- Section 3: Candidate Positions on Ranch Operations and Director Responsibilities

The purpose of these questions is to provide enough information for the Membership to make an informed decision when voting to fill the 2012 vacancies. This is a Microsoft Word document. Please type in your answers after each question. When completed please email this document to [President@Poatri.org](mailto:President@Poatri.org) . If you are not able to email this document you may mail a printed copy to Director Application, POATRI, P.O. Box 638, Terlingua, TX 79852. **Your completed application must be received at the POATRI office no later than 5 pm, Friday, October 28, 2011.**

**Section 1: Candidate Information:** Question #1 is *required* information.)

1. Name: David Krueger
  - Phone Number: 713-523-3435 / 432-371-2312
  - Email Address: dkrueger@rice.edu
  - Address: 1705 Rosewood
  - City, State, Zip Code: Houston, Texas 77004
  - Tract No: 467
2. How long have you been a Terlingua Ranch owner?  
I have been an owner since July 2006.
3. To what degree have you been involved with Terlingua Ranch & POATRI?  
Since buying the property I have spent summers, holidays and long weekends and vacations at the Ranch building a strawbale house. I have been keeping informed regarding POATRI through my neighbors.
4. Education Level/Degrees: M.F.A /Painting  
B.F.A./Sculpture
  - Major Subject/Course: Art
  - Name of School Attended: University of Houston
5. Current or Last Employer or brief resume describing yourself  
I have been employed by Rice University Art Gallery for the last 10 years as the Gallery Preparator. My job requires working closely with other staff members, artists, outside contractors, hiring temporary assistants, extensive problem solving, research and many other skills necessary to make sure art exhibitions open on time and on budget.
6. Are you related to, or have a business or professional association with, any current board member? (yes or no): No
  - If Yes, please explain:
7. Have you read the POATRI Expectations and do you feel you can fulfill these? (yes or no):  
Yes

8. Will you be willing to sign the POATRI Director Code of Ethics and Standards of Conduct? (yes or no): Yes

**Section 2: Candidate Skills, Contributions and Experience** – Use the sub-questions to provide answers to the following questions: (Please limit your answers to 100 words or less.)

1. Mission:

- What is your specific interest in serving on the Board of POATRI?
- Do you have particular ranch committees in which you are interested or particular areas of concern relating to ranch operations?

There have been many improvements on the ranch in the last couple of years. I am glad that the facilities are open again. I am happy with the terms worked out regarding the restaurant and hope that it will continue to operate through a third party. I have seen improvements in road maintenance and would like to see it continue to improve. I would like more property owners to become involved in the solutions for the ranch. I think the owners must be able to communicate with each other even when they have different views.

I want property owners to have access to their property, unhindered by gates on ranch roads.

2. Experience:

- What skills or expertise can you offer to the Board of POATRI?
- What specific experience do you have with reading and interpreting financial statements? The budgeting process?

I have a great deal of experience from my job at the University with solving problems and getting things done in difficult circumstances. I am able to stay calm and cool headed and work with others even when I do not agree with them.

At the gallery, part of my job is to help with the proposed exhibition budget. This involves calculating the outside labor costs, tools, equipment, building materials and number of hours for inclusion in the final exhibition budget.

3. Board Member Role

- What previous/current board service, leadership or volunteer experience do you have? I served on the board for Lawndale Art Center in Houston for four years and have volunteered at a number of art organizations in Houston.

**Section 3: Candidate Positions on POATRI Ranch Operations and Director Responsibility**

1. Please discuss your suggestions/goals relating to the 4 major areas of ranch operation shown below? (200 word limit for entire answer)

- a. Financial strategies such as assessment collection and budget planning and oversight.  
I think it is important to try to get those owners that are delinquent back in good standing so that there are funds available to make repairs to roads and general maintenance.
- b. Road Rehabilitation programs.  
Access to ones property is the greatest concern for every owner. I have seen some improvements in some of the roads through some of the new techniques being used. The roads on Terlingua Ranch cross a variety of terrains and substraights. I think

further testing of methods could have a positive impact on the maintenance of existing roads.

c. Use of the Lodge facilities.

I am happy with the current solution worked out regarding the restaurant. If the current tenant does not renew their option my hope is that another tenant can be found. The restaurant is an asset to the Ranch and certainly a convenience to visitor's locals and to those renting the cabins or camping at the Lodge.

I think it is important to keep the rest of the facilities (cabins, laundry, pool and bath-house) open not only to produce income from visitors but for the many owners that use them.

d. Property Owner Communications and other communications.

I think the website provides a good deal of information. I would think that a semiannual newsletter sent out via email would be a nice addition.

2. What is your understanding of your ethical and fiduciary responsibilities if a member of the POATRI Board of Directors? (100 word limit)

I think my fiduciary responsibility is to make decisions based on what is in the best interest for the property owners and providing them service while keeping the POATRI financially secure.

My ethical responsibility is to represent all owners of Terlingua Ranch.